

Inge G. Thulin Chairman of the Board, President and Chief Executive Officer 3M 3M Center St. Paul, MN 55144

Dear Mr. Thulin:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although 3M holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. ³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiev



Ajita G. Rajendra Chairman, President & CEO A.O. Smith Corporation P. O. Box 245008 Milwaukee, WI 53224

Dear Ms. Rajendra:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although A.O. Smith Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley U.S. Senator



Miles D. White Chief Executive Officer Abbott Laboratories 100 Abbott Park Rd. Abbott Park, IL 60064

Dear Mr. White:

We are writing regarding recent reports in the New York Times that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Abbott Laboratories holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue,"2 the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's claim that your "pursuit of helping people achieve their best health at every life stage will never end."

- 1) What is Abbott's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
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Al Franken

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II C Courte



John Venhuizen
President & CEO
Ace Hardware Corporation
2200 Kensington Ct
Oak Brook, IL 60523

Dear Mr. Venhuizen:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Ace Hardware Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Al Franken

U.S. Senator

Jeft Merkiey



Alexander R. Wynaendts CEO and Chairman AEGON N.V. P.O. Box 85, The Hague, Netherlands 0

Dear Mr. Wynaendts:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

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Jeft Merkiev



Martin H. Richenhagen President and Chief Executive Officer AGCO Corporation 4205 River Green Parkway Duluth, GA 30096

Dear Mr. Richenhagen:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although AGCO Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Jeff Merkiey



John W. Somerhalder President & CEO AGL Resources P.O. Box 4569 Atlanta, GA 30302

Dear Mr. Somerhalder:

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Although AGL Resources holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Joseph W. Craft III
President, Chief Executive Officer and Director
Alliance Resource Partners, L.P.
1717 South Boulder Ave., Suite 400
Tulsa, OK 74119

Dear Mr. Craft:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Alliance Resource Partners, L.P. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown U.S. Senator Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey U.S. Senator



Thomas J. Wilson Chairman and CEO Allstate Insurance Company 2675 Sanders Rd Northbrook, IL 60062

Dear Mr. Wilson:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Allstate Insurance Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkicy



Fred Kaiser Chairman & CEO Alpha Technologies, Inc. 3767 Alpha Way Bellingham, WA 98226

Dear Mr. Kaiser:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Alpha Technologies, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

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Sheldon Whitehouse

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



Martin J. Barrington Chairman, President & CEO Altria Client Services 6601 W Broad St Richmond, VA 23230

Dear Mr. Barrington:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Altria Client Services holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws. regulations, and other efforts or policies?
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Sincerely,

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkley



Scott Gutz President and Chief Executive Officer Amadeus North America 3470 NW 82nd Ave., Suite 1000 Miami, FL 33122

Dear Mr. Gutz:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Amadeus North America holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

U.S. Senator

Al Franken

U.S. Senator

U.S. Senator

Richard Blumenthal



Michael J. Graff President & CEO American Air Liquide Holdings, Inc. 11426 Fairmont St. Houston, TX 77035

Dear Mr. Graff:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although American Air Liquide Holdings, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

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Sheldon Whitehouse

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Sharrod Broum

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jet Merkiev



Daniel F, Packer President & CEO American Ethane, LLC 365 Canal Street, Suite 2650 New Orleans, LA 70130

Dear Mr. Packer:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although American Ethane, LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sherrod Brown

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey U.S. Senator



Steve Van Andel Chairman Amway 7575 Fulton St East Ada, MI 49355

Dear Mr. Van Andel:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Amway holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Joseph R. Swedish President and Chief Executive Officer Anthem, Inc. 120 Monument Circle Indianapolis, IN 46204

Dear Mr. Swedish:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Anthem, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's "dedicate[ion]...[to] improve the health of our communities."

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is Anthem's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

¹ CDC, Smoking & Tobacco Use (accessed July 1, 2015).http://www.cdc.gov/tobacco/data statistics/fact sheets/fast facts/).

² U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

³ Anthem, About Us (accessed July 1,2015) (www.anthem.com).

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



Russell Becker CEO and President APi Group, Inc. 1100 Old Highway 8 NW New Brighton, MN 55112

Dear Mr. Becker:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although APi Group, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Mark E. Watson III
President and Chief Executive Officer
Argo Group International Holdings Ltd.
P.O. Box 469011
San Antonio, TX 78246

Dear Mr. Watson:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Argo Group International Holdings Ltd. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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² U.S. Chamber of Commerce, *Leadership: Board of Directors* (accesses July 1, 2015) (https://www.uschamber.com/about-us/leadership).

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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkicy



Charles Copeland President Associates International, Inc. 100 Rogers Road Wilmington, DE 19801

Dear Mr. Copeland:

We are writing regarding recent reports in the New York Times that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Associates International, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Randall L. Stephenson Chairman and Chief Executive Officer AT&T, Inc. 1900 Gallows Rd Vienna, VA 22182

Dear Mr. Stephenson:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although AT&T, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkicy



Frederick Kempe President & CEO Atlantic Council 1030 15th Street, NW, 12th Floor Washington, DC 20005

Dear Mr. Kempe:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Atlantic Council holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

MUVUU

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Scott L. Holman, Sr. Chairman Emeritus The Bay Cast Companies 2611 Center Ave Bay City, MI 48708

Dear Mr. Holman:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although The Bay Cast Companies holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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⁵ LLS Chamber of Commerce_Haglih Care (pageses July 1)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley U.S. Senator



John F. Biagas President & CEO Bay Electric Co., Inc. 627 36th Street Newport News, VA 23607

Dear Mr. Biagas:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Bay Electric Co., Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkicy U.S. Senator



David Emery Chairman, President & CEO Black Hills Corporation 625 Ninth Street Rapid City, SD 57701

Dear Mr. Emery:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Black Hills Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." ⁵

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

(https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

⁵ U.S. Chamber of Commerce, Health Care (accesses July 1, 2015)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley U.S. Senator



Karen Olson Beenken Executive Vice President Blue Rock Companies 501 9th Ave. NE P.O. Box 1705 Sidney, MT 59270

Dear Ms. Beenken:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Blue Rock Companies holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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- What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey U.S. Senator



William Downe CEO BMO Financial Group 111 W Monroe St. Chicago, IL 60603

Dear Mr. Downe:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although BMO Financial Group holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator



Carl R. Ice President and Chief Executive Officer BNSF Railway Company 2650 Lou Menk Drive Fort Worth, TX 76131

Dear Mr. Ice:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although BNSF Railway Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Mark P. Frissora President & CEO Caesars Entertainment Corporation 1 Caesars Palace Drive Las Vegas, NV 89109

Dear Mr. Frissora:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Caesars Entertainment Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Villaged Ko

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

left Merkiey



Doug Oberhelman Chairman & CEO Caterpillar Inc. 501 Southwest Jefferson Ave. Peoria, IL 61630

Dear Mr. Oberhelman:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds," This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Caterpillar Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Robert J. Hugin Chairman and Chief Executive Officer Celgene Corporation 86 Morris Avenue Summit, NJ 7901

Dear Mr. Hugin:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Celgene Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's values that, "what we do matters to the world – that it is essential to the advancement of healthcare."

- 1) What is Celgene's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
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³ Celgene, Our Values (accessed July 1,2015) (www.celgene.com)

Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Kim T. Rumph President CHEP North America 1111 Hammond Drive Atlanta, GA 30346

Dear Ms. Rumph:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although CHEP North America holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley U.S. Senator



Robert O. Agbede President and CEO Chester Group 1555 Coraopolis Heights Rd. Moon Township, PA 15108

Dear Mr. Agbede:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Chester Group holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Kenneth Griffin Founder and Chief Executive Officer Citadel LLC 131 South Dearborn Street Chicago, IL 60603

Dear Mr. Griffin:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Citadel LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

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Sherrod Brown U.S. Senator Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jet Merkiey



Tchad Robinson Managing Partner Clark Robinson Capital 1025 Connecticut Avenue, NW Suite 1012 Washington, DC 20036

Dear Mr. Robinson:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

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Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkley



Richard J. Tobin Chairman and CEO CNH Industrial 6900 Veterans Blvd. Burr Ridge, IL 60527

Dear Mr. Tobin:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although CNH Industrial holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

DIMINIO

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Thomas K. Sittema Chief Executive Officer CNL Financial Group, Inc. 450 S Orange Ave Orlando, FL 32801

Dear Mr. Sittema:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although CNL Financial Group, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Allanan

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey U.S. Senator



Philip D. Kennedy President & CEO Comanche Lumber Company, Inc. 2 SW C Avenue Lawton, OK 73501

Dear Mr. Kennedy:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Comanche Lumber Company, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Ryan M. Lance Chairman and Chief Executive Officer ConocoPhillips 600 North Dairy Ashford Houston, TX 77252

Dear Mr. Lance:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although ConocoPhillips holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator



Nicholas J. DeIuliis President and CEO CONSOL Energy, Inc. 1000 Consol Energy Drive Canonsburg, PA 15317

Dear Mr. Deluiis:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

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U.S. Senator

Sheldon Whitehouse

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Sherrod Brown

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Robert Trunzo President and Chief Executive Officer CUNA Mutual Group 5910 Mineral Point Road Madison, WI 53705

Dear Mr. Trunzo:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Randy Quarles
Managing Director
Cynosure Investments LLC
First Security Building 79 South Main Street, 3rd Floor
Salt Lake City, UT 84111

Dear Mr. Quarles:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Cynosure Investments LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Chuck Brymer
President and Chief Executive Officer
DDB Worldwide Communications Group, Inc.
437 Madison Avenue
NY, NY 10022

Dear Mr. Brymer:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although DDB Worldwide Communications Group, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Samuel R. Allen CEO Deere & Company 1 John Deere Place Moline, IL 61265

Dear Mr. Allen:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Deere & Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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U.S. Senator

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U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Barry Salzberg CEO Deloitte LLP 1001 G St. NW Washington, DC 20001

Dear Mr. Salzberg:

We are writing regarding recent reports in the New York Times that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Deloitte LLP holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Richard Blumenthal

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Al Franken

U.S. Senator

Jeft Merkiev



Mike Parra Chief Executive Officer DHL 1210 South Pine Island Road Mail Stop #44 Plantation, FL 33324

Dear Mr. Parra:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although DHL holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Maura W. Donahue President DonahueFavret Contractors Holding Company 3030 East Causeway Approach Mandeville, LA 70448

Dear Ms. Donahue:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although DonahueFavret Contractors Holding Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Andrew N. Liveris
President, Chairman & CEO
The Dow Chemical Company
2030 Dow Center
Midland, MI 48674

Dear Mr. Liveris:

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Although The Dow Chemical Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Allowed By

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



John B. Henry Chairman and CEO DryStone Capital LLC Stone Hill Flint Hill, VA 22627

Dear Mr. Henry:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although DryStone Capital LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

New York Times, U.S. Chamber of Commerce Works Globally to Fight Anti-Smoking Measures (June 30, 2015) (http://www.nytimes.com/2015/07/01/business/international/us-chamber-works-globally-to-fight-antismoking-measures.html?_r=0).

³ New York Times, CVS Health Quits U.S. Chamber Over Stance on Smoking (July 7, 2015) (http://www.nytimes.com/2015/07/08/business/cvs-health-quits-us-chamber-over-stance-on-smoking.html?emc=edit tnt 20150707&nlid=68586528&tntemail0=y).

To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Ernest Green Jr.
President & CEO
E&E Enterprises Global, Inc.
101 Research Dr.
Hampton, VA 23666

Dear Mr. Green:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although E&E Enterprises Global, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws. regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



James D. Weddle Managing Partner Edward Jones 12555 Manchester Road Saint Louis, MO 63131

Dear Mr. Weddle:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Edward Jones holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkicy



Daniel J. Abdun-Nabi President & CEO Emergent BioSolutions Inc. 400 Professional Dr, Suite 400 Gaithersburg, MD 20879

Dear Mr. Abdun-Nabi:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Emergent BioSolutions Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's claim that "Emergent is dedicated to one simple mission – to protect and enhance life."

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is Emergent's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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² U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

³ Emergent BioSolutions, About Us (accessed July 1,2015) (http://emergentbiosolutions.com).

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



David N. Farr Chairman & CEO Emerson Electric Co. 8000 West Florissant Avenue, P.O. Box 4100 St. Louis, MO 63136

Dear Mr. Farr:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Emerson Electric Co. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Michael L. Ducker President & CEO FedEx Freight 942 South Shady Grove Rd. Memphis, TN 38120

Dear Mr. Ducker:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although FedEx Freight holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkicy



Eric Silagy
President and CEO
Florida Power & Light Company
11760 U.S. 1
North Palm Beach, FL 33408

Dear Mr. Silagy:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Florida Power & Light Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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³ New York Times, CVS Health Quits U.S. Chamber Over Stance on Smoking (July 7, 2015) (http://www.nytimes.com/2015/07/08/business/cvs-health-quits-us-chamber-over-stance-on-smoking.html?emc=edit tnt 20150707&nlid=68586528&tntemail0=y).

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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

⁵ U.S. Chamber of Commerce, Health Care (accesses July 1)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



David T. Seaton Chairman and Chief Executive Officer Fluor Corporation 6700 Las Colinas Blvd Irving, TX 75039

Dear Mr. Seaton:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Fluor Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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² U.S. Chamber of Commerce, *Leadership: Board of Directors* (accesses July 1, 2015) (https://www.uschamber.com/about-us/leadership).

³ New York Times, CVS Health Quits U.S. Chamber Over Stance on Smoking (July 7, 2015) (http://www.nytimes.com/2015/07/08/business/cvs-health-quits-us-chamber-over-stance-on-smoking.html?emc=edit tnt 20150707&nlid=68586528&tntemail0=y).

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Mark Fields
President and Chief Executive Officer
FORD Motor Company
P.O. Box 685
Dearborn, MI 48126

Dear Mr. Fields:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although FORD Motor Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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³ New York Times, CVS Health Quits U.S. Chamber Over Stance on Smoking (July 7, 2015) (http://www.nytimes.com/2015/07/08/business/cvs-health-quits-us-chamber-over-stance-on-smoking.html?emc=edit tnt 20150707&nlid=68586528&tntemail0=y).

To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiev



Brian O'Hara Chairman Front Street Advisors Ltd. Bermuda

Dear Mr. O'Hara:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Front Street Advisors Ltd. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." ⁵

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator



Chad Christy
President & Owner
Great Western Lodging
322 N. Main Street P.O. Box: 3355
Breckenridge, CO 80424

Dear Mr. Christy:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Great Western Lodging holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide4 run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable."5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

DWINO

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Harold Turner, Jr.
President and CEO
The H.L. Turner Group Inc.
27 Locke Rd
Concord, NH 3301

Dear Mr. Turner:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although The H.L. Turner Group Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Patricia A. Hemingway Hall President and Chief Executive Officer Health Care Service Corporation 300 E. Randolph St. Chicago, IL 60601

Dear Ms. Hemingway Hall:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Health Care Service Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's mission of, "equipping our members with information and tools so they can make the best healthcare decisions for themselves and their families."

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is HCSC's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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² U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

³ HCSC, Overview (accessed July 1,2014 (www.hcsc.com)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Ginni Rometty Chairman, President and Chief Executive Officer IBM 1 New Orchard Road Armonk, NY 10504

Dear Ms. Rometty:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although IBM holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiev



Daniel F. Evans, Jr.
President & CEO
Indiana University Health
550 N. University Blvd.
Indianapolis, IN 46202

Dear Mr. Evans:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Indiana University Health holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is Indiana University Health's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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¹ CDC, Smoking & Tobacco Use (accessed July 1, 2015). http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/).

³ Indiana University Health, Mission, Vision, Values (accessed July 1,2015) (www.iuhealth.org).

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator



William A. Franke Co-Founder and Managing Partner Indigo Partners LLC 2525 East Camelback Road. Suite 800 Phoeniz, AZ 85016

Dear Mr. Franke:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Indigo Partners LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

(https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)
⁵ U.S. Chamber of Commerce, Health Care (accesses July 1, 2015)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

DIMINIO

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkicy



Edward Wanandi Chairman International Merchants, LLC 100 Tri State Itl Ste 280 Lincolnshire, IL 60069

Dear Mr. Wanandi:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although International Merchants, LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



Tom Wyatt Chief Executive Officer Knowledge Universe 650 NE Holladay St. Portland, OR 7232

Dear Mr. Wyatt:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Knowledge Universe holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

JettiMerkiev



Suzanne Sitherwood President and CEO The Laclede Group 720 Olive St St. Louis, MO 63101

Dear Ms. Sitherwood:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although The Laclede Group holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

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U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiev



Sheldon G. Adelson Chairman and CEO Las Vegas Sands Corporation 3355 South Las Vegas Blvd. Las Vegas, NV 89109

Dear Mr. Adelson:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Las Vegas Sands Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's values of, "contributing to the well-being of the communities in which we do business."

- 1) What is Las Vegas Sands's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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³ Las Vegas Sands Group, Our Values (accessed July 1,2015) (www.sands.com)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Mark French President & CEO Leading Authorities, Inc. 1990 M Street, NW, Suite 800 Washington, DC 20036

Dear Mr. French:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Leading Authorities, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sincerely,

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



Edward L. Auslander President & CEO LORD Corporation 111 Lord Drive Cary, NC 27511

Dear Mr. Auslander:

We are writing regarding recent reports in the New York Times that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although LORD Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkley



Leroy Walker, Jr. President and CEO LTM Enterprises P.O. Box 9445 Jackson, MS 39286

Dear Mr. Walker:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although LTM Enterprises holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

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U.S. Senator

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U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkley



Mick Truitt Vice President of Sales Ludlum Measurements, Inc 501 Oak Street POB 810 Sweetwater, TX 79556

Dear Mr. Truitt:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Ludlum Measurements, Inc holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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³ New York Times, CVS Health Quits U.S. Chamber Over Stance on Smoking (July 7, 2015) (http://www.nytimes.com/2015/07/08/business/cvs-health-quits-us-chamber-over-stance-on-smoking.html?emc=edit tnt 20150707&nlid=68586528&tntemail0=y).

To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws. regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkley



Frank L. VanderSloot Chief Executive Officer Malaleuca, Inc. 3910 S Yellowstone Hwy Idaho Falls, ID 83402

Dear Mr. VanderSloot:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Malaleuca, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's claim that "everything we accomplish is done with an eye toward promoting the physical, environmental, financial, and personal wellness of those around us."

- 1) What is Melaleuca's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

¹ CDC, Smoking & Tobacco Use (accessed July 1, 2015). http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/).

² U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

³ Melaleuca, Mission Statement (accessed July 1,2015) (www.melaleucajobs.com).

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Thomas D. Bell, Jr. Chairman Mesa Capital Partners, LLC 3399 Peachtree Road, NE Suite 1010 Atlanta, GA 30326

Dear Mr. Bell:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Mesa Capital Partners, LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



Norman C. Chambers Chairman, President and Chief Executive Officer NCI Building Systems, Inc. 10943 North Sam Houston Parkway West Houston, TX 77064

Dear Mr. Chambers:

We are writing regarding recent reports in the New York Times that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although NCI Building Systems, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue,"2 the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws. regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



James A. Squires
President & CEO
Norfolk Southern Corporation
3 Commercial Place
Norfolk, VA 23510

Dear Mr. Squires:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Norfolk Southern Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkicy



John L. Hopkins Chairman & CEO Nuscale Power LLC 11333 Woodglen Dr # 205 Rockville, MD 20852

Dear Mr. Hopkins:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Nuscale Power LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Patrick Finken
President
Odney
117 West Front Ave. PO Box 2035
Bismarck, ND 58504

Dear Mr. Finken:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

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Sincerely,

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Dayton H. Molendorp Chairman OneAmerica Financial Partners, Inc. One American Square P.O. Box 368 Indianapolis, IN 46206

Dear Mr. Molendorp:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although OneAmerica Financial Partners, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Darlene M. Miller President & CEO PERMAC Industries 14401 Ewing Avenue South Burnsville, MN 55306

Dear Ms. Miller:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although PERMAC Industries holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkicy



Ian C. Read Chairman of the Board and Chief Executive Officer Pfizer, Inc. 235 East 42nd Street NY, NY 10017

Dear Mr. Read:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Pfizer, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's mission of, "working together for a healthier world" and "improv[ing] health for people around the world."

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is Pfizer's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

Eliz beth Warren

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Boland T. Jones Founder, Chairman & CEO PGi 3280 Peachtree Road NE, Suite 1000 Atlanta, GA 30305

Dear Mr. Jones:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although PGi holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Sincerely,

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiev



Greg C. Garland Chairman and CEO Phillips 66 P.O. Box 4428 Houston, TX 77210

Dear Mr. Garland:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Phillips 66 holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Manuel Perez de la Mesa President and CEO Pool Corporation 109 Northpark Boulevard Covington, LA 70433

Dear Mr. de la Mesa:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Pool Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



William G. Little President & CEO Quam-Nichols Company 234 East Marquette Road Chicago, IL 60637

Dear Mr. Little:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Quam-Nichols Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sheldon Whitehouse

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



John Ruan III Chairman Ruan Transportation Management Systems 3200 Ruan Center 666 Grand Ave. Des Moines, IA 50309

Dear Mr. Ruan:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Ruan Transportation Management Systems holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jett Merkiey



Robert E. Sanchez Chairman & CEO Ryder System, Inc. 11690 NW 105th Street Miami, FL 33178

Dear Mr. Sanchez:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Ryder System, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jet Merkiev



Lane Beattie President and Chief Executive Officer Salt Lake Chamber 175 E. University Blvd. (400 S) Salt Lake City, UT 84111

Dear Mr. Beattie:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Salt Lake Chamber holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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New York Times, U.S. Chamber of Commerce Works Globally to Fight Anti-Smoking Measures (June 30, 2015) (http://www.nytimes.com/2015/07/01/business/international/us-chamber-works-globally-to-fight-antismoking-measures.html?_r=0).

To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

left Merkiev



Gregory Irace
President & CEO
Sanofi US Services Inc.
55 Corporate Drive
Bridgewater, NJ 8807

Dear Mr. Irace:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Sanofi US Services Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's commitment that "we act with our partners to protect health, enhance life, [and] provide hope."

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is Sanofi's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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³ Sanofi, Our Commitment (accessed July 1,2015) (http://en.sanofi.com).

Sincerely,

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U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkicy



Christopher B. Lofgren President & CEO Schneider National, Inc. 3101 S. Packerland Dr Green Bay, WI 54313

Dear Mr. Lofgren:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Schneider National, Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkicy



Tamara L. Lundgren
President & CEO
Schnitzer Steel Industries
11 Times Square, Suite 10B
New York, NY 10036

Dear Ms. Lundgren:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Schnitzer Steel Industries holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

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U.S. Senator

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U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeff Merkiey



Tony Bos President Select Milk Producers 320 West Hermosa drive Aretesia, NM 88210

Dear Mr. Bos:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Select Milk Producers holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Debra L. Reed Chairman and CEO Sempra Energy 101 Ash St. San Diego, CA 92101

Dear Ms. Reed:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Sempra Energy holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sherrod Brown

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Anthony J. Allott President & CEO Silgan Holdings Inc. 4 Landmark Square Suite 400 Stamford, CT 6901

Dear Mr. Allott:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Silgan Holdings Inc. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Thomas A. Fanning President and CEO Southern Company 30 Ivan Allen Jr. Blvd. NW Atlanta, GA 30308

Dear Mr. Fanning:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Southern Company holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/)

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Bill Slaughter, Ph.D. Founder and President SSA Consultants 9331 Bluebonnet Boulevard Baton Rouge, LA 70810

Dear Dr. Slaughter:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although SSA Consultants holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Edward B. Rust Jr.
Chairman of the Board and Chief Executive Officer
State Farm Mutual
P.O. Box 219548
Kansas City, MO 64121

Dear Mr. Rust:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although State Farm Mutual holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

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Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Susan Brewer Chief Executive Officer Steptoe & Johnson PLLC 400 White Oaks Blvd. Bridgeport, WV 26330

Dear Ms. Brewer:

We are writing regarding recent reports in the New York Times that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Steptoe & Johnson PLLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue,"2 the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The Times describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the Times,

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(https://www.uschamber.com/about-us/leadership).

New York Times, U.S. Chamber of Commerce Works Globally to Fight Anti-Smoking Measures (June 30, 2015) (http://www.nytimes.com/2015/07/01/business/international/uschamber-works-globally-to-fight-antismoking-measures.html? r=0).

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide4 run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable."5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

(https://www.uschamber.com/Health-Care?type=280)

⁴ CDC, Smoking & Tobacco Use (accessed July 1, 2015) http://www.cdc.gov/tobacco/data_statistics/fact_sheets/fast_facts/) ⁵ U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015)

Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Ralph de la Torre, MD Chairman and CEO Steward Health Care System LLC 500 Boylston Street Boston, MA 2116

Dear Dr. de la Torre:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Steward Health Care System LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.³

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

The *Times* describes a number of extraordinary interventions by the U.S Chamber or its international affiliates to curtail efforts to reduce tobacco use and eliminate abusive marketing practices. According to the *Times*,

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide¹ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." More specifically, these activities appear to be in direct conflict with your company's "commitment to helping our communities stay healthy and safe" and it's emphasis on "prevention and health protection."

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is Steward Health Care's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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² U.S. Chamber of Commerce, *Health Care* (accesses July 1, 2015) (https://www.uschamber.com/Health-Care?type=280)

³ Steward Health Care, About Us (accessed July 1,2015) (www.steward.org).

Sincerely,

Eliz beth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Chris Winkle CEO Sunrise Senior Living 7902 Westpark Drive McLean, VA 22102

Dear Mr. Winkle:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Sunrise Senior Living holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Dr. Rajendra Singh President and CEO Telcom Ventures, L.L.C. 211 North Union Street, Suite 300 Alexandria, VA 22314

Dear Dr. Singh:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Telcom Ventures, L.L.C. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying. 3

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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?

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Sincerely,

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U.S. Senator

Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkley



Jay S. Fishman CEO Travelers Companies, Inc 385 Washington St Saint Paul, MN 55102

Dear Mr. Fishman:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Travelers Companies, Inc holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
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- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Lance M. Fritz
President & CEO
Union Pacific Corporation
1400 Douglas St.
Omaha, NE 68179

Dear Mr. Fritz:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Union Pacific Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

We are writing to you so we can fully understand the U.S. Chamber's support for the tobacco industry, the decision-making process that resulted in this support, and the role of your company and other board members in this process.

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To single out one industry for such an extraordinary dedication of U.S. Chamber resources seems quite remarkable, but to choose to lobby for tobacco is even more difficult to understand. These lobbying activities in support of the leading cause of preventable death worldwide⁴ run directly contrary to the stated interests of the Chamber's members, which have identified among their chief health-care concerns that "American patients are increasingly suffering from costly and often deadly chronic diseases that are many times preventable." 5

Given this contradiction and the potential adverse public health consequences of the U.S. Chamber's pro-tobacco advocacy efforts, we want to provide members of the Board of Directors an opportunity to clarify where they stand on these activities. As such, we request a response from you within three weeks regarding the following questions.

- 1) What is your company's position regarding the efforts of the U.S. Chamber and its international affiliates to fight globally against anti-smoking laws, regulations, and other efforts or policies?
- 2) Did your company's representatives on the U.S. Chamber's Board of Directors receive information that describes this campaign and the activities of the U.S. Chamber and its international affiliates? If so, please describe the information and when it was received?
- 3) Did the U.S. Chamber have a process for your company's representative to provide approval for the pro-tobacco activates or provide an opportunity to express your company's views on these activities?
- 4) Has your company informed its stockholders of the actions and role of the U.S. Chamber in support of the tobacco industry internationally?

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Sincerely,

Elizabeth Warren

U.S. Senator

Sheldon Whitehouse

U.S. Senator

U.S. Senator

Al Franken

U.S. Senator

U.S. Senator

Richard Blumenthal



David P. Abney Chief Executive Officer United Parcel Service 55 Glenlake Parkway, NE Atlanta, GA 30328

Dear Mr. Abney:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although United Parcel Service holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

JettiMerkiev



Cynthia H. Milligan President Wood Stieper Capital group Lincoln, NE

Dear Ms. Milligan:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Edgar L. Smith, Jr. CEO World Pac Paper, LLC 1821 Summit Road Cincinnati, OH 45237

Dear Mr. Smith:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although World Pac Paper, LLC holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sincerely,

Eliz beth Warren

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Sheldon Whitehouse

U.S. Senator

Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



Mark Ordan Executive Chairman WP Glimcher 180 East Borad Street Columbus, OH 43215

Dear Mr. Ordan:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although WP Glimcher holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiev



Ursula Burns Chairman & CEO Xerox Corporation 45 Glover Avenue Norwalk, CT 6856

Dear Ms. Burns:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Xerox Corporation holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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Sheldon Whitehouse

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Sherrod Brown

U.S. Senator

Richard Blumenthal

U.S. Senator

Al Franken

U.S. Senator

Jeft Merkiey



James E. Stephenson President, CEO, and Chairman Yancey Bros. Co. 330 Lee Industrial Blvd. Austell, GA 30168

Dear Mr. Stephenson:

We are writing regarding recent reports in the *New York Times* that "the U.S. Chamber of Commerce and its foreign affiliates have become the hammer for the tobacco industry, engaging in a worldwide effort to fight antismoking laws of all kinds." This follows on the heels of the Chamber's relentless opposition to addressing climate change and its support of "dark money" in politics.

Although Yancey Bros. Co. holds a seat on the U.S. Chamber of Commerce's (U.S. Chamber or "the chamber") Board of Directors, "the principal governing and policymaking body of the U.S. Chamber ... [that] determines the U.S. Chamber's policy positions on business issues and advise[s] the U.S. Chamber on appropriate strategies to pursue," the U.S. Chamber's work on behalf of tobacco companies does not appear to serve the interests of American business in general or your company in particular. Earlier this week, CVS Health, resigned from the Chamber, noting the company's "surprise" at the group's pro-tobacco lobbying.

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